1. Financial Highlights

	IFRS											
(Yen in millions)		FY2018			FY2019			FY2020			FY2021	
	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half(e)	2nd Half(e)	Full Year(e)
Net Sales	755,447	719,989	1,475,436	751,277	783,523	1,534,800	751,794	866,270	1,618,064	800,000	900,000	1,700,000
Operating Profit	96,168	33,054	129,222	61,787	46,771	108,558	69,174	90,796	159,970	80,000	100,000	180,000
(Operating Profit Ratio)	12.7%	4.6%	8.8%	8.2%	6.0%	7.1%	9.2%	10.5%	9.9%	10.0%	11.1%	10.6%
Profit Before Income Taxes	95,743	34,087	129,830	63,330	41,830	105,160	65,999	86,938	152,937	78,000	97,000	175,000
Profit attributable to owners of the parent	78,428	31,532	109,960	27,227	31,232	58,459	48,778	73,167	121,945	60,000	80,000	140,000
EPS (Basic) (Yen) *	132.92	53.57	186.49	46.26	53.10	99.37	83.27	124.91	208.19	102.44	136.58	239.02
Dividend Per Share (Yen)*	25.00	27.50	52.50	27.50	30.00	57.50	30.00	30.00	60.00	30.00	30.00	60.00

	IFRS												
(Yen in millions)		FY2	019			FY2	2020		FY2021				
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	
Net Sales	360,874	390,403	408,331	375,192	336,876	414,918	433,197	433,073	447,470				
Operating Profit	27,632	34,155	31,417	15,354	27,793	41,381	46,335	44,461	44,555				
(Operating Profit Ratio)	7.7%	8.7%	7.7%	4.1%	8.3%	10.0%	10.7%	10.3%	10.0%				
Profit Before Income Taxes	30,935	32,395	29,720	12,110	27,410	38,589	43,315	43,623	43,752				
Profit attributable to owners of the parent	3,284	23,943	22,099	9,133	20,058	28,720	34,837	38,330	33,451			·	
EPS (Basic) (Yen)*	5.58	40.67	37.55	15.55	34.24	49.03	59.47	65.44	57.14				

^{*}Adjusted based on the 2-for-1 split implemented as of April 1, 2020. "EPS" and "Dividends" are expressed assuming that the stock split occurred at the beginning of FY2018.

2. Sales and Operating Profit (OP) by Product Category

		IFRS												
(Yen in millions)			FY2018		FY2019			FY2020			FY2021			
		1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half		Full Year	
Small Precision Motors	Sales	228,955	212,512	441,467	219,810	204,478	424,288	223,462	220,136	443,598				
oman Frecision Motors	OP	37,098	17,458	54,556	24,989	20,127	45,116	33,099	33,824	66,923				
A	Sales	151,904	145,394	297,298	150,832	182,409	333,241	149,135	208,940	358,075				
Automotive Products	OP	22,895	10,005	32,900	13,582	7,614	21,196	4,397	15,129	19,526				
Appliance, Commercial and	Sales	249,991	245,441	495,432	270,580	292,024	562,604	273,334	328,277	601,611				
Industrial Products	OP	26,261	7,800	34,061	18,615	15,325	33,940	22,022	31,003	53,025				
Machinery	Sales	85,413	78,553	163,966	76,980	72,760	149,740	74,650	75,925	150,575				
viacrilitery	OP	15,945	6,384	22,329	11,189	10,549	21,738	12,323	14,041	26,364				
Electronic & Optical Components	Sales	36,968	35,704	72,672	30,805	29,591	60,396	29,607	31,217	60,824				
Electronic & Optical Components	OP	4,118	752	4,870	2,388	813	3,201	3,317	2,998	6,315				
Others	Sales	2,216	2,385	4,601	2,270	2,261	4,531	1,606	1,775	3,381				
Juleis	OP	371	308	679	332	280	612	181	210	391				
Eliminations/Corporate	OP	(10,520)	(9,653)	(20,173)	(9,308)	(7,937)	(17,245)	(6,165)	(6,409)	(12,574)				

		IFRS												
(Yen in millions)			FY2	019			FY2	020		FY2021				
		1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	
Small Precision Motors Automotive Products Appliance, Commercial and	Sales	108,006	111,804	115,122	89,356	104,418	119,044	116,490	103,646	101,306				
Silidii Frecision Wotors	OP	10,494	14,495	15,548	4,579	14,283	18,816	18,121	15,703	12,305				
Automotivo Producte	Sales	75,488	75,344	92,189	90,220	56,797	92,338	106,873	102,067	97,747				
	OP	6,767	6,815	4,336	3,278	(258)	4,655	7,677	7,452	4,892				
Appliance, Commercial and	Sales	123,009	147,571	147,000	145,024	125,096	148,238	155,965	172,312	186,432				
Industrial Products	OP	8,675	9,940	8,523	6,802	8,967	13,055	14,198	16,805	19,619				
Machinery	Sales	38,086	38,894	38,233	34,527	35,729	38,921	36,866	39,059	44,651				
IVIACI III ICI y	OP	5,307	5,882	6,022	4,527	6,181	6,142	7,344	6,697	8,609				
Electronic & Optical Components	Sales	15,170	15,635	14,595	14,996	14,086	15,521	16,074	15,143	16,417				
Liectionic & Optical Components	OP	1,291	1,097	957	(144)	1,496	1,821	1,669	1,329	2,302				
Others	Sales	1,115	1,155	1,192	1,069	750	856	929	846	917				
Olliota	OP	188	144	178	102	84	97	57	153	88		2Q 3Q		
Eliminations/Corporate	OP	(5,090)	(4,218)	(4,147)	(3,790)	(2,960)	(3,205)	(2,731)	(3,678)	(3,260)	•			

Note

Nidec Corporation adopts the provisions of IFRS 3 "Business Combinations." During the three months ended June 30, 2021, Nidec Corporation completed its valuation of the assets acquired and the liabilities assumed upon the acquisition of Metal Stamping Support Group, LLC and its group companies in the previous fiscal year. Nidec Corporation's consolidated financial statements for the year ended March 31, 2021 reflect the revision of the initially allocated amounts of acquisition price as Nidec Corporation finalized the provisional accounting treatment for the business combination.

3. Capital Expenditure, Depreciation, R&D

	IFRS											
(Yen in millions)	FY2018			FY2019			FY2020			FY2021		
	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half(e)	2nd Half(e)	Full Year(e)
Capital Expenditure	57,165	63,390	120,555	71,732	61,194	132,926	47,529	41,382	88,911	70,000	60,000	130,000
Depreciation	34,108	36,908	71,016	40,204	47,604	87,808	47,990	48,812	96,802	47,500	47,500	95,000
R&D	28,888	34,024	62,912	37,053	41,577	78,630	31,242	36,038	67,280	40,000	45,000	85,000