

Supplementary Financial Data  
 <Fiscal 2nd Quarter (July – September) of Year Ending March 31, 2022>

October 26, 2021

1. Financial Highlights

(Yen in millions)	IFRS											
	FY2018			FY2019			FY2020			FY2021		
	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half(e)	Full Year(e)
Net Sales	755,447	719,989	1,475,436	751,277	783,523	1,534,800	751,794	866,270	1,618,064	910,668	889,332	1,800,000
Operating Profit	96,168	33,054	129,222	61,787	46,771	108,558	69,174	90,796	159,970	90,196	99,804	190,000
<i>(Operating Profit Ratio)</i>	12.7%	4.6%	8.8%	8.2%	6.0%	7.1%	9.2%	10.5%	9.9%	9.9%	11.2%	10.6%
Profit Before Income Taxes	95,743	34,087	129,830	63,330	41,830	105,160	65,999	86,938	152,937	88,155	96,845	185,000
Profit attributable to owners of the parent	78,428	31,532	109,960	27,227	31,232	58,459	48,778	73,167	121,945	67,610	80,390	148,000
EPS (Basic) (Yen) *	132.92	53.57	186.49	46.26	53.10	99.37	83.28	124.91	208.19	115.49	137.19	252.68
Dividend Per Share (Yen)*	25.00	27.50	52.50	27.50	30.00	57.50	30.00	30.00	60.00	30.00	30.00	60.00

(Yen in millions)	IFRS											
	FY2019				FY2020				FY2021			
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Net Sales	360,874	390,403	408,331	375,192	336,876	414,918	433,197	433,073	447,470	463,198		
Operating Profit	27,632	34,155	31,417	15,354	27,793	41,381	46,335	44,461	44,555	45,641		
<i>(Operating Profit Ratio)</i>	7.7%	8.7%	7.7%	4.1%	8.3%	10.0%	10.7%	10.3%	10.0%	9.9%		
Profit Before Income Taxes	30,935	32,395	29,720	12,110	27,410	38,589	43,315	43,623	43,752	44,403		
Profit attributable to owners of the parent	3,284	23,943	22,099	9,133	20,058	28,720	34,837	38,330	33,451	34,159		
EPS (Basic) (Yen)*	5.58	40.67	37.55	15.55	34.24	49.03	59.47	65.44	57.14	58.36		

\*Adjusted based on the 2-for-1 split implemented as of April 1, 2020. "EPS" and "Dividends" are expressed assuming that the stock split occurred at the beginning of FY2018.

2. Sales and Operating Profit (OP) by Product Category

(Yen in millions)		IFRS											
		FY2018			FY2019			FY2020			FY2021		
		1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year
Small Precision Motors	Sales	228,955	212,512	441,467	219,810	204,478	424,288	223,462	220,136	443,598	205,111		
	OP	37,098	17,458	54,556	24,989	20,127	45,116	33,099	33,824	66,923	23,095		
Automotive Products	Sales	151,904	145,394	297,298	150,832	182,409	333,241	149,135	208,940	358,075	197,197		
	OP	22,895	10,005	32,900	13,582	7,614	21,196	4,397	15,129	19,526	8,337		
Appliance, Commercial and Industrial Products	Sales	249,991	245,441	495,432	270,580	292,024	562,604	273,334	328,277	601,611	378,021		
	OP	26,261	7,800	34,061	18,615	15,325	33,940	22,022	31,003	53,025	40,528		
Machinery	Sales	85,413	78,553	163,966	76,980	72,760	149,740	74,650	75,925	150,575	95,365		
	OP	15,945	6,384	22,329	11,189	10,549	21,738	12,323	14,041	26,364	20,498		
Electronic & Optical Components	Sales	36,968	35,704	72,672	30,805	29,591	60,396	29,607	31,217	60,824	33,146		
	OP	4,118	752	4,870	2,388	813	3,201	3,317	2,998	6,315	4,446		
Others	Sales	2,216	2,385	4,601	2,270	2,261	4,531	1,606	1,775	3,381	1,828		
	OP	371	308	679	332	280	612	181	210	391	191		
Eliminations/Corporate	OP	(10,520)	(9,653)	(20,173)	(9,308)	(7,937)	(17,245)	(6,165)	(6,409)	(12,574)	(6,899)		

(Yen in millions)		IFRS											
		FY2019				FY2020				FY2021			
		1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Small Precision Motors	Sales	108,006	111,804	115,122	89,356	104,418	119,044	116,490	103,646	101,306	103,805		
	OP	10,494	14,495	15,548	4,579	14,283	18,816	18,121	15,703	12,305	10,790		
Automotive Products	Sales	75,488	75,344	92,189	90,220	56,797	92,338	106,873	102,067	97,747	99,450		
	OP	6,767	6,815	4,336	3,278	(258)	4,655	7,677	7,452	4,892	3,445		
Appliance, Commercial and Industrial Products	Sales	123,009	147,571	147,000	145,024	125,096	148,238	155,965	172,312	186,432	191,589		
	OP	8,675	9,940	8,523	6,802	8,967	13,055	14,198	16,805	19,619	20,909		
Machinery	Sales	38,086	38,894	38,233	34,527	35,729	38,921	36,866	39,059	44,651	50,714		
	OP	5,307	5,882	6,022	4,527	6,181	6,142	7,344	6,697	8,609	11,889		
Electronic & Optical Components	Sales	15,170	15,635	14,955	14,996	14,086	15,521	16,074	15,143	16,417	16,729		
	OP	1,291	1,097	957	(144)	1,496	1,821	1,669	1,329	2,302	2,144		
Others	Sales	1,115	1,155	1,192	1,069	750	856	929	846	917	911		
	OP	188	144	178	102	84	97	57	153	88	103		
Eliminations/Corporate	OP	(5,090)	(4,218)	(4,147)	(3,790)	(2,960)	(3,205)	(2,731)	(3,678)	(3,260)	(3,639)		

3. Capital Expenditure, Depreciation, R&D

(Yen in millions)		IFRS											
		FY2018			FY2019			FY2020			FY2021		
		1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half(e)	Full Year(e)
Capital Expenditure		57,165	63,390	120,555	71,732	61,194	132,926	47,529	41,382	88,911	44,657	75,343	120,000
Depreciation		34,108	36,908	71,016	40,204	47,604	87,808	47,990	48,812	96,802	50,271	44,729	95,000
R & D		28,888	34,024	62,912	37,053	41,577	78,630	31,242	36,038	67,280	37,739	47,261	85,000