

Supplementary Financial Data  
 <Fiscal 4th Quarter (January – March) of Year Ended March 31, 2021>

April 22, 2021

1. Financial Highlights

| (Yen in millions)                                   | IFRS            |                 |                  |                 |                |                 |                |                |                 |                |                 |                 |
|---|-----------------|-----------------|------------------|-----------------|----------------|-----------------|----------------|----------------|-----------------|----------------|-----------------|-----------------|
|   | FY2017          |                 |                  | FY2018          |                |                 | FY2019         |                |                 | FY2020         |                 |                 |
|   | 1st Half        | 2nd Half        | Full Year        | 1st Half        | 2nd Half       | Full Year       | 1st Half       | 2nd Half       | Full Year       | 1st Half       | 2nd Half        | Full Year       |
| Net Sales   | 708,818         | 750,221         | 1,459,039        | 755,447         | 719,989        | 1,475,436       | 751,277        | 783,523        | 1,534,800       | 751,794        | 866,270         | 1,618,064       |
| Operating Profit<br><i>(Operating Profit Ratio)</i> | 82,213<br>11.6% | 83,690<br>11.2% | 165,903<br>11.4% | 96,168<br>12.7% | 33,054<br>4.6% | 129,222<br>8.8% | 61,787<br>8.2% | 46,771<br>6.0% | 108,558<br>7.1% | 69,180<br>9.2% | 90,831<br>10.5% | 160,011<br>9.9% |
| Profit Before Income Taxes                          | 76,341          | 86,919          | 163,260          | 95,743          | 34,087         | 129,830         | 63,330         | 41,830         | 105,160         | 66,005         | 86,973          | 152,978         |
| Profit attributable to owners of the parent         | 59,421          | 71,413          | 130,834          | 78,428          | 31,532         | 109,960         | 27,227         | 31,232         | 58,459          | 48,783         | 73,194          | 121,977         |
| EPS (Basic) (Yen) *                                 | 100.35          | 120.61          | 220.96           | 132.92          | 53.57          | 186.49          | 46.26          | 53.10          | 99.37           | 83.28          | 124.96          | 208.25          |
| Dividend Per Share (Yen)*                           | 22.50           | 25.00           | 47.50            | 25.00           | 27.50          | 52.50           | 27.50          | 30.00          | 57.50           | 30.00          | 30.00           | 60.00           |

| (Yen in millions)                                   | IFRS            |                 |                |               |                |                |                |                |                |                 |                 |                 |
|---|-----------------|-----------------|----------------|---------------|----------------|----------------|----------------|----------------|----------------|-----------------|-----------------|-----------------|
|   | FY2018          |                 |                |               | FY2019         |                |                |                | FY2020         |                 |                 |                 |
|   | 1Q              | 2Q              | 3Q             | 4Q            | 1Q             | 2Q             | 3Q             | 4Q             | 1Q             | 2Q              | 3Q              | 4Q              |
| Net Sales   | 372,223         | 383,224         | 366,966        | 353,023       | 360,874        | 390,403        | 408,331        | 375,192        | 336,876        | 414,918         | 433,197         | 433,073         |
| Operating Profit<br><i>(Operating Profit Ratio)</i> | 45,693<br>12.3% | 50,475<br>13.2% | 28,354<br>7.7% | 4,700<br>1.3% | 27,632<br>7.7% | 34,155<br>8.7% | 31,417<br>7.7% | 15,354<br>4.1% | 27,793<br>8.3% | 41,387<br>10.0% | 46,355<br>10.7% | 44,476<br>10.3% |
| Profit Before Income Taxes                          | 45,888          | 49,855          | 30,480         | 3,607         | 30,935         | 32,395         | 29,720         | 12,110         | 27,410         | 38,595          | 43,335          | 43,638          |
| Profit attributable to owners of the parent         | 37,287          | 41,141          | 24,414         | 7,118         | 3,284          | 23,943         | 22,099         | 9,133          | 20,058         | 28,725          | 34,853          | 38,341          |
| EPS (Basic) (Yen)*                                  | 63.16           | 69.76           | 41.48          | 12.09         | 5.58           | 40.67          | 37.55          | 15.55          | 34.24          | 49.04           | 59.50           | 65.46           |

\*Adjusted based on the 2-for-1 split implemented as of April 1, 2020. "EPS" and "Dividends" are expressed assuming that the stock split occurred at the beginning of FY2017.

2. Sales and Operating Profit (OP) by Product Category

| (Yen in millions)                             |       | IFRS     |          |           |          |          |           |          |          |           |          |          |           |
|---|-------|----------|----------|-----------|----------|----------|-----------|----------|----------|-----------|----------|----------|-----------|
|   |       | FY2017   |          |           | FY2018   |          |           | FY2019   |          |           | FY2020   |          |           |
|   |       | 1st Half | 2nd Half | Full Year | 1st Half | 2nd Half | Full Year | 1st Half | 2nd Half | Full Year | 1st Half | 2nd Half | Full Year |
| Small Precision Motors                        | Sales | 220,474  | 231,902  | 452,376   | 228,955  | 212,512  | 441,467   | 219,810  | 204,478  | 424,288   | 223,462  | 220,136  | 443,598   |
|   | OP    | 36,142   | 36,572   | 72,714    | 37,098   | 17,458   | 54,556    | 24,989   | 20,127   | 45,116    | 33,099   | 33,824   | 66,923    |
| Automotive Products                           | Sales | 140,499  | 154,861  | 295,360   | 151,904  | 145,394  | 297,298   | 150,832  | 182,409  | 333,241   | 149,135  | 208,940  | 358,075   |
|   | OP    | 18,832   | 20,141   | 38,973    | 22,895   | 10,005   | 32,900    | 13,582   | 7,614    | 21,196    | 4,397    | 15,129   | 19,526    |
| Appliance, Commercial and Industrial Products | Sales | 243,001  | 246,590  | 489,591   | 249,991  | 245,441  | 495,432   | 270,580  | 292,024  | 562,604   | 273,334  | 328,277  | 601,611   |
|   | OP    | 19,561   | 19,290   | 38,851    | 26,261   | 7,800    | 34,061    | 18,615   | 15,325   | 33,940    | 22,022   | 31,003   | 53,025    |
| Machinery                                     | Sales | 67,849   | 78,712   | 146,561   | 85,413   | 78,553   | 163,966   | 76,980   | 72,760   | 149,740   | 74,650   | 75,925   | 150,575   |
|   | OP    | 12,438   | 14,809   | 27,247    | 15,945   | 6,384    | 22,329    | 11,189   | 10,549   | 21,738    | 12,329   | 14,076   | 26,405    |
| Electronic & Optical Components               | Sales | 34,997   | 35,979   | 70,976    | 36,968   | 35,704   | 72,672    | 30,805   | 29,591   | 60,396    | 29,607   | 31,217   | 60,824    |
|   | OP    | 5,531    | 4,189    | 9,720     | 4,118    | 752      | 4,870     | 2,388    | 813      | 3,201     | 3,317    | 2,998    | 6,315     |
| Others  | Sales | 1,998    | 2,177    | 4,175     | 2,216    | 2,385    | 4,601     | 2,270    | 2,261    | 4,531     | 1,606    | 1,775    | 3,381     |
|   | OP    | 281      | 293      | 574       | 371      | 308      | 679       | 332      | 280      | 612       | 181      | 210      | 391       |
| Eliminations/Corporate                        | OP    | (10,572) | (11,604) | (22,176)  | (10,520) | (9,653)  | (20,173)  | (9,308)  | (7,937)  | (17,245)  | (6,165)  | (6,409)  | (12,574)  |

| (Yen in millions)                             |       | IFRS    |         |         |         |         |         |         |         |         |         |         |         |
|---|-------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
|   |       | FY2018  |         |         |         | FY2019  |         |         |         | FY2020  |         |         |         |
|   |       | 1Q      | 2Q      | 3Q      | 4Q      | 1Q      | 2Q      | 3Q      | 4Q      | 1Q      | 2Q      | 3Q      | 4Q      |
| Small Precision Motors                        | Sales | 106,333 | 122,622 | 114,298 | 98,214  | 108,006 | 111,804 | 115,122 | 89,356  | 104,418 | 119,044 | 116,490 | 103,646 |
|   | OP    | 16,542  | 20,556  | 14,878  | 2,580   | 10,494  | 14,495  | 15,548  | 4,579   | 14,283  | 18,816  | 18,121  | 15,703  |
| Automotive Products                           | Sales | 77,181  | 74,723  | 71,862  | 73,532  | 75,488  | 75,344  | 92,189  | 90,220  | 56,797  | 92,338  | 106,873 | 102,067 |
|   | OP    | 10,905  | 11,990  | 5,702   | 4,303   | 6,767   | 6,815   | 4,336   | 3,278   | (258)   | 4,655   | 7,677   | 7,452   |
| Appliance, Commercial and Industrial Products | Sales | 127,016 | 122,975 | 120,860 | 124,581 | 123,009 | 147,571 | 147,000 | 145,024 | 125,096 | 148,238 | 155,965 | 172,312 |
|   | OP    | 13,163  | 13,098  | 4,763   | 3,037   | 8,675   | 9,940   | 8,523   | 6,802   | 8,967   | 13,055  | 14,198  | 16,805  |
| Machinery                                     | Sales | 42,616  | 42,797  | 39,533  | 39,020  | 38,086  | 38,894  | 38,233  | 34,527  | 35,729  | 38,921  | 36,866  | 39,059  |
|   | OP    | 8,200   | 7,745   | 5,469   | 915     | 5,307   | 5,882   | 6,022   | 4,527   | 6,181   | 6,148   | 7,364   | 6,712   |
| Electronic & Optical Components               | Sales | 17,987  | 18,981  | 19,198  | 16,506  | 15,170  | 15,635  | 14,595  | 14,996  | 14,086  | 15,521  | 16,074  | 15,143  |
|   | OP    | 1,955   | 2,163   | 2,354   | (1,602) | 1,291   | 1,097   | 957     | (144)   | 1,496   | 1,821   | 1,669   | 1,329   |
| Others  | Sales | 1,090   | 1,126   | 1,215   | 1,170   | 1,115   | 1,155   | 1,192   | 1,069   | 750     | 856     | 929     | 846     |
|   | OP    | 192     | 179     | 182     | 126     | 188     | 144     | 178     | 102     | 84      | 97      | 57      | 153     |
| Eliminations/Corporate                        | OP    | (5,264) | (5,256) | (4,994) | (4,659) | (5,090) | (4,218) | (4,147) | (3,790) | (2,960) | (3,205) | (2,731) | (3,678) |

3. Capital Expenditure, Depreciation, R&D

| (Yen in millions)   | IFRS     |          |           |          |          |           |          |          |           |          |          |           |
|---------------------|----------|----------|-----------|----------|----------|-----------|----------|----------|-----------|----------|----------|-----------|
|                     | FY2017   |          |           | FY2018   |          |           | FY2019   |          |           | FY2020   |          |           |
|                     | 1st Half | 2nd Half | Full Year | 1st Half | 2nd Half | Full Year | 1st Half | 2nd Half | Full Year | 1st Half | 2nd Half | Full Year |
| Capital Expenditure | 41,841   | 49,000   | 90,841    | 57,165   | 63,390   | 120,555   | 71,732   | 61,194   | 132,926   | 47,529   | 41,382   | 88,911    |
| Depreciation        | 33,071   | 35,626   | 68,697    | 33,874   | 36,863   | 70,737    | 40,127   | 47,604   | 87,731    | 47,990   | 48,812   | 96,802    |
| R & D               | 26,789   | 28,649   | 55,438    | 28,888   | 34,024   | 62,912    | 37,053   | 41,577   | 78,630    | 31,242   | 36,038   | 67,280    |