



## Financial Statements Summary for the Nine Months Ended December 31, 2020 [IFRS](Consolidated)

January 25, 2021

Company name: NIDEC CORPORATION URL <https://www.nidec.com/en/>  
 Stock listing: Tokyo Stock Exchange - First Section  
 Code number: 6594  
 Representative: Jun Seki, Representative Director, President and COO  
 Information on contact: Masahiro Nagayasu, General Manager of the Investor Relations & CSR Promotion  
 Department Tel: +81-75-935-6140 ir@nidec.com  
 Scheduled date of filing of Japanese quarterly report: February 12, 2021  
 Scheduled date of dividend payable: -  
 Supplemental materials for quarterly results: Yes  
 Quarterly earning presentation held: Yes

(Amount Unit: Yen in Millions, unless otherwise indicated)  
 (Amounts are rounded to nearest million yen)

### 1. Consolidated Financial Results for the nine months ended December 31, 2020 (April 1, 2020 to December 31, 2020)

#### (1) Consolidated Operating Results

(Percentage represents year-on-year changes)

	Net sales		Operating profit		Profit before income taxes		Profit attributable to owners of the parent		Comprehensive income for the period	
		%		%		%		%		%
For the nine months ended December 31, 2020	1,184,991	2.2	115,535	24.0	109,340	17.5	83,636	69.6	76,125	-
For the nine months ended December 31, 2019	1,159,608	-	93,204	-	93,050	-	49,326	-	33,096	-
	Earnings per share attributable to owners of the parent-basic (Yen)				Earnings per share attributable to owners of the parent-diluted (Yen)					
For the nine months ended December 31, 2020	142.79								-	
For the nine months ended December 31, 2019	83.80								-	

- (Notes) 1. "Earnings per share attributable to owners of the parent-basic" and "Earnings per share attributable to owners of the parent-diluted" have been calculated based on figures of "Profit attributable to owners of the parent".
2. NIDEC finalized the provisional accounting treatment for the business combination in the nine months ended December 31, 2020. Condensed quarterly consolidated financial statements and consolidated financial statements for the year ended March 31, 2020 reflect the revision of the initially allocated amounts of acquisition price as NIDEC finalized the provisional accounting treatment for the business combination. From the three months ended June 30, 2019, the business of compressor for refrigerator of Secop has been classified as discontinued operations. As a result, the amounts of net sales, operating profit and profit before income taxes no longer include discontinued operations, presenting only the amounts for continuing operations.
3. NIDEC implemented a two-for-one common stock split, effective April 1, 2020. Earnings per share attributable to owners of the parent-basic and Earnings per share attributable to owners of the parent-diluted were calculated on the assumption that the relevant stock split had been implemented at the beginning of the year ended March 31, 2020.

#### (2) Consolidated Financial Position

	Total assets	Total equity	Total equity attributable to owners of the parent	Ratio of total equity attributable to owners of the parent to total assets
As of December 31, 2020	2,113,427	1,002,441	982,396	46.5%
As of March 31, 2020	2,122,493	967,633	947,290	44.6%

#### 2. Dividends

	Dividends per share (Yen)				
	1 <sup>st</sup> quarter end	2 <sup>nd</sup> quarter end	3 <sup>rd</sup> quarter end	Fiscal year end	Total
Year ended March 31, 2020	-	55.00	-	60.00	115.00
Year ending March 31, 2021	-	30.00	-		
Year ending March 31, 2021 (Forecast)				30.00	60.00

- (Notes) 1. Revision of previously announced dividend targets during this reporting period: None
2. NIDEC implemented a two-for-one common stock split, effective April 1, 2020. However, the actual amounts of dividends for the year ended March 31, 2020 have not been retroactively adjusted and are shown on a pre-stock split basis.

3. Forecast of Consolidated Financial Performance for the Year ending March 31, 2021 (April 1, 2020 to March 31, 2021)

(Percentage represents year-on-year changes)

	Net sales		Operating profit		Profit before income taxes		Profit attributable to owners of the parent		Earnings per share attributable to owners of the parent-basic
		%		%		%		%	(Yen)
Fiscal year end	1,550,000	1.0	155,000	42.8	150,000	42.6	120,000	105.3	204.87

(Note) Revision of the previously announced financial performance forecast during this reporting period: Yes

Notes

(1) Changes in Significant Subsidiaries during This Period (changes in “specified subsidiaries” (*tokutei kogaisha*) resulting in the change in scope of consolidation) : None

(2) Changes in Accounting Policies and Changes in Accounting Estimates:

1. Changes in accounting policies required by IFRS : None
2. Changes in accounting policies due to other reasons : None
3. Changes in accounting estimates : None

(3) Number of Shares Issued (Ordinary Shares)

1. Number of shares issued at the end of the period (including treasury stock):

As of December 31, 2020: 596,284,468 As of March 31, 2020: 596,284,468

2. Number of treasury stock at the end of the period:

As of December 31, 2020: 10,551,496 As of March 31, 2020: 10,530,534

3. Weighted-average number of shares outstanding during the period:

For the nine months ended December 31, 2020: 585,733,349 For the nine months ended December 31, 2019: 588,586,748

(Note) NIDEC implemented a two-for-one common stock split, effective April 1, 2020. Number of shares issued (ordinary shares) was calculated on the assumption that the relevant stock split had been implemented at the beginning of the year ended March 31, 2020.

\*This quarterly report is not subject to quarterly review procedures by certified public accountants or an auditing firm.

\*Explanation for appropriate use of forecast and other notes

Forward-looking statements, such as forecast of consolidated financial performance, stated in this document are based on information currently possessed by NIDEC or certain assumptions that NIDEC has deemed as rational. NIDEC cannot make any assurances that the contents mentioned in these forward-looking statements will ever materialize. Actual financial performance could be significantly different from NIDEC’s expectations as a result of various factors. For the assumptions used and other notes, please refer to “1. Overview of Operating Results, Etc. (3). Explanation Regarding Future Forecast Information of Consolidated Financial Results” on page 12.

In this document, the terms “we”, “us”, “our” and “NIDEC” refer to Nidec Corporation and consolidated subsidiaries or, as the context may require, Nidec Corporation on a non-consolidated basis.

NIDEC finalized the provisional accounting treatment for the business combination in the nine months ended December 31, 2020. Condensed quarterly consolidated financial statements and consolidated financial statements for the year ended March 31, 2020 reflect the revision of the initially allocated amounts of acquisition price as NIDEC finalized the provisional accounting treatment for the business combination.

From the three months ended June 30, 2019, the business of compressor for refrigerator of Secop has been classified as discontinued operations. As a result, the amounts of net sales, operating profit and profit before income taxes no longer include discontinued operations, presenting only the amounts for continuing operations.

Investor presentation materials relating to our financial results for the nine months ended December 31, 2020 are expected to be published on our corporate website on January 25, 2021.

## **1. Overview of Operating Results, Etc.**

### **(1) Overview of Operating Results for the Nine Months Ended December 31, 2020**

#### **1. Overview of Business Environment for the Nine Months Ended December 31, 2020**

The World Bank estimates that the growth rate of the global economy will settle at -4.3% in calendar year 2020 and will be 4.0% in calendar year 2021. In 2021, the World Bank expects a recovery from the impact of the COVID-19 infections, but the growth rate is lower than it had been before the outbreak of COVID-19. During the nine months ended December 31, 2020 was a period of recovery from the economic slowdown caused by the spread of the COVID-19 in various regions of the world and the lockdown of cities. Although there are growing expectations for the end of the COVID-19 pandemic through the vaccine rollout becoming widespread, as stated in the World Bank's Global Economic Prospects, risks such as further spread of COVID-19, delays in the supply of vaccines, continued adverse effects of COVID-19 on the economy, and financial pressure on countries remain. In addition, the accelerating conflict between the United States and China and the impact of the new U.S. government policy have left a strong sense of uncertainty.

## 2. Consolidated Operating Results

Consolidated Operating Results for the Nine Months Ended December 31, 2020 (“this nine-month period”), Compared to the Nine Months Ended December 31, 2019 (“the same period of the prior year”)

(Yen in millions)

	For the nine months ended December 31,		Increase or decrease	Ratio of change
	2019	2020		
Net sales	1,159,608	1,184,991	25,383	2.2%
Operating profit	93,204	115,535	22,331	24.0%
Operating profit ratio	8.0%	9.7%	-	-
Profit before income taxes	93,050	109,340	16,290	17.5%
Profit for the period from continuing operations	69,860	84,520	14,660	21.0%
Loss for the period from discontinued operations	(19,131)	(132)	18,999	-
Profit attributable to owners of the parent	49,326	83,636	34,310	69.6%

Consolidated net sales from continuing operations increased 2.2% to ¥1,184,991 million for this nine-month period compared to the same period of the prior year, renewing the highest record of the quarterly consolidated accounting period by engaging in new demands one after another in the areas of home appliances, IT, game consoles and so on. Operating profit increased 24.0% to ¥115,535 million for this nine-month period compared to the same period of the prior year mainly due to the increase in sales by engaging in new demands as mentioned, thorough manufacturing cost improvement, fixed cost rationalization, and others through WPR4 Project. Profit before income taxes increased 17.5% to ¥109,340 million and profit for the period from continuing operations increased 21.0% to ¥84,520 million compared to the same period of the prior year, respectively.

Profit attributable to owners of the parent increased 69.6% to ¥83,636 million due to significant increase from continuing operations and decrease in net loss from discontinued operations related to the business transfer in the previous fiscal year.

The average exchange rate between the Japanese yen and the U.S. dollar for this nine-month period was ¥106.11 to the U.S. dollar, which reflected an approximately 2% appreciation of the Japanese yen against the U.S. dollar, compared to the same period of the prior year. The average exchange rate between the Japanese yen and the Euro for this nine-month period was ¥122.38 to the Euro, which reflected an approximately 1% depreciation of the Japanese yen against the Euro, compared to the same period of the prior year. The fluctuations of the foreign currency exchange rates had a negative effect on net sales by approximately ¥16,200 million and on operating profit by approximately ¥500 million for this nine-month period compared to the same period of the prior year.

---

NIDEC finalized the provisional accounting treatment for the business combination in the nine months ended December 31, 2020. Condensed quarterly consolidated financial statements for the nine months ended December 31, 2019 reflect the revision of the initially allocated amounts of acquisition price as NIDEC finalized the provisional accounting treatment for the business combination. From the three months ended June 30, 2019, the business of compressor for refrigerator of Secop has been classified as discontinued operations. As a result, the amounts of net sales, operating profit and profit before income taxes no longer include discontinued operations, presenting only the amounts for continuing operations.

## Operating Results by Product Category for This Nine-Month Period Compared to the Same Period of the Previous Year

### Small precision motors

(Yen in millions)

	For the nine months ended December 31,		Increase or decrease	Ratio of change
	2019	2020		
Net sales to external customers	334,932	339,952	5,020	1.5%
Spindle motors for hard disk drives (HDDs)	117,185	116,417	(768)	(0.7)%
Other small precision motors	217,747	223,535	5,788	2.7%
Operating profit	40,537	51,220	10,683	26.4%
Operating profit ratio	12.1%	15.1%	-	-

Net sales of this category increased 1.5% to ¥339,952 million for this nine-month period compared to the same period of the prior year. The fluctuations of the foreign currency exchange rates had a negative effect on net sales of this category by approximately ¥4,400 million for this nine-month period compared to the same period of the prior year.

Although the number of units sold of spindle motors for HDDs decreased approximately 17.7% compared to the same period of the prior year, net sales of spindle motors for HDDs slightly decreased 0.7% to ¥116,417 million for this nine-month period compared to the same period of the prior year due to improvements in product mix and others. On the other hand, net sales of small precision motors increased 1.5% to ¥339,952 million for this nine-month period compared to the same period of the prior year by engaging in new demands one after another by launching a number of new products in the areas of home appliances, IT, game consoles and other products in other small precision motors.

Operating profit of this category increased 26.4% to ¥51,220 million for this nine-month period compared to the same period of the prior year, mainly due to improved product mix of spindle motors for HDDs and increased sales of high value-added new products including IT fan motors in other small precision motors, as well as thorough manufacturing cost improvement and others. The fluctuations of the foreign currency exchange rates had a positive effect on operating profit of this category by approximately ¥1,400 million for this nine-month period compared to the same period of the prior year.

### Automotive products

(Yen in millions)

	For the nine months ended December 31,		Increase or decrease	Ratio of change
	2019	2020		
Net sales to external customers	243,021	256,008	12,987	5.3%
Operating profit	17,918	12,074	(5,844)	(32.6)%
Operating profit ratio	7.4%	4.7%	-	-

Net sales of this category increased 5.3% to ¥256,008 million for this nine-month period compared to the same period of the previous year. This increase was due to rapid recovery of net sales that bottomed out in the three months ended June 30, 2020, and the impact of the acquisition of OMRON Automotive Electronics Co. Ltd. The fluctuations of the foreign currency exchange rates had a negative effect on net sales of this category by approximately ¥1,400 million for this nine-month period compared to the same period of the previous year.

As a result of improvement of profitability through WPR4 project with our total efforts, operating profit of existing products excluding traction motors recovered rapidly after bottoming out in the three months ended June 30, 2020, and continued to improve to double digits. However, NIDEC continued to record advanced development costs for the traction motor system (E-Axle), which is

experiencing rapid growth in demand. Consequently operating profit decreased 32.6% to ¥12,074 million for this nine-month period compared to the same period of the prior year. The fluctuations of the foreign currency exchange rates had a negative effect on operating profit of this category by approximately ¥500 million for this nine-month period compared to the same period of the previous year.

### Appliance, commercial and industrial products

(Yen in millions)

	For the nine months ended December 31,		Increase or decrease	Ratio of change
	2019	2020		
Net sales to external customers	417,580	429,299	11,719	2.8%
Operating profit	27,138	36,220	9,082	33.5%
Operating profit ratio	6.5%	8.4%	-	-

Net sales of this category increased 2.8% to ¥429,299 million for this nine-month period compared to the same period of the prior year, primarily due to an increase in sales of motors and gears for transfer robots in the U.S. and Europe, of compressors for home appliances, and the impact of the acquisition of Embraco. The fluctuations of the foreign currency exchange rates had a negative effect on net sales of this category by approximately ¥8,700 million for this nine-month period compared to the same period of the previous year.

Although NIDEC recorded approximately ¥4,500 million in restructuring costs in Europe and others for this nine-month period, the operating profit improved by 1.9% due to increase in sales and thorough manufacturing cost improvement and others, resulting in an increase of 33.5% to ¥36,220 million for this nine-month period compared to the same period of the previous year. The fluctuations of the foreign currency exchange rates had a negative effect on operating profit of this category by approximately ¥900 million for this nine-month period compared to the same period of the previous year.

### Machinery

(Yen in millions)

	For the nine months ended December 31,		Increase or decrease	Ratio of change
	2019	2020		
Net sales to external customers	115,213	111,516	(3,697)	(3.2)%
Operating profit	17,211	19,693	2,482	14.4%
Operating profit ratio	14.9%	17.7%	-	-

Although there was an increase in sales of semiconductor inspection system due to strong demands for 5G, net sales of this category decreased 3.2% to ¥111,516 million for this nine-month period compared to the same period of the previous year, due to lower sales of card readers and press machines and other factors. The fluctuations of the foreign currency exchange rates had a negative effect on net sales of this category by approximately ¥1,000 million for this nine-month period compared to the same period of the previous year.

Operating profit of this category increased 14.4% to ¥19,693 million for this nine-month period compared to the same period of the previous year, due to the effect of an increase in operating profit by engaging in new product demands for 5G and manufacturing cost improvement and fixed cost rationalization, despite a decrease in profit due to the decrease in sales. The fluctuations of the foreign currency exchange rates had a negative effect on operating profit of this category by approximately ¥200 million for this nine-month period compared to the same period of the previous year.

**Electronic and optical components***(Yen in millions)*

	For the nine months ended December 31,		Increase or decrease	Ratio of change
	2019	2020		
Net sales to external customers	45,400	45,681	281	0.6%
Operating profit	3,345	4,986	1,641	49.1%
Operating profit ratio	7.4%	10.9%	-	-

Net sales of this category increased 0.6% to ¥45,681 million for this nine-month period compared to the same period of the previous year. The fluctuations of the foreign currency exchange rates had a negative effect on net sales of this category by approximately ¥800 million for this nine-month period compared to the same period of the previous year.

Operating profit of this category increased 49.1% to ¥4,986 million for this nine-month period compared to the same period of the previous year, primarily because of the increase in sales due to new product launch and fixed cost rationalization. The fluctuations of the foreign currency exchange rates had a negative effect on operating profit of this category by approximately ¥300 million for this nine-month period compared to the same period of the previous year.

**Other products***(Yen in millions)*

	For the nine months ended December 31,		Increase or decrease	Ratio of change
	2019	2020		
Net sales to external customers	3,462	2,535	(927)	(26.8)%
Operating profit	510	238	(272)	(53.3)%
Operating profit ratio	14.7%	9.4%	-	-

Net sales of this category decreased 26.8% to ¥2,535 million and operating profit of this category decreased 53.3% to ¥238 million for this nine-month period compared to the same period of the prior year.

**Consolidated Operating Results for the Three Months Ended December 31, 2020 (“3Q”),  
Compared to the Previous Three Months Ended September 30, 2020 (“2Q”)**

*(Yen in millions)*

	For the three months ended		Increase or decrease	Ratio of change
	September 30, 2020	December 31, 2020		
Net sales	414,918	433,197	18,279	4.4%
Operating profit	41,387	46,355	4,968	12.0%
Operating profit ratio	10.0%	10.7%	-	-
Profit before income taxes	38,595	43,335	4,740	12.3%
Profit for the period from continuing operations	28,977	35,082	6,105	21.1%
Loss for the period from discontinued operations	(25)	(33)	(8)	-
Profit attributable to owners of the parent	28,725	34,853	6,128	21.3%

Consolidated net sales from continuing operations increased 4.4% to ¥433,197 million for 3Q compared to 2Q, renewing the highest record of the quarterly consolidated accounting period. This was due to an increase in sales of automotive products due to the rapid recovery of the automobile market in China and other countries, and an increase in sales of products for home appliances, commercial products, and industrial products due to an increase in sales of compressors for home appliances. Operating profit increased 12.0% to ¥46,355 million and the operating profit ratio improved to 10.7% for 3Q compared to 2Q due to the increase in sales by launching of high value-added new products one after another in each business unit, thorough manufacturing cost improvement, fixed cost rationalization, and others through WPR4 project. Profit before income taxes increased 12.3% to ¥43,335 million and profit for the period from continuing operations increased 21.1% to ¥35,082 million for 3Q compared to 2Q.

Profit attributable to owners of the parent increased 21.3% to ¥34,853 million for 3Q compared to 2Q.

The average exchange rate between the Japanese yen and the U.S. dollar for 3Q was ¥104.51 to the U.S. dollar, which reflected an approximately 2% appreciation of the Japanese yen against the U.S. dollar, compared to 2Q. The average exchange rate between the Japanese yen and the Euro for 3Q was ¥124.54 to the Euro, which reflected a slight depreciation of the Japanese yen against the Euro, compared to 2Q. The fluctuations of the foreign currency exchange rates had a negative effect on net sales by approximately ¥1,900 million and on operating profit by approximately ¥1,100 million for 3Q compared to 2Q.

## Operating Results by Product Category for 3Q Compared to 2Q

### Small precision motors

(Yen in millions)

	For the three months ended		Increase or decrease	Ratio of change
	September 30, 2020	December 31, 2020		
Net sales to external customers	119,044	116,490	(2,554)	(2.1)%
Spindle motors for hard disk drives (HDDs)	47,163	32,211	(14,952)	(31.7)%
Other small precision motors	71,881	84,279	12,398	17.2%
Operating profit	18,816	18,121	(695)	(3.7)%
Operating profit ratio	15.8%	15.6%	-	-

Although net sales of spindle motors for HDDs decreased 31.7% to ¥32,211 million for 3Q compared to 2Q, net sales of other small precision motors increased 17.2% to ¥84,279 million for 3Q compared to 2Q, renewing the highest record by engaging in new demands one after another in the areas of home appliances, IT, game consoles and so on. Net sales of small precision motors decreased 2.1% to ¥116,490 million for 3Q compared to 2Q. The number of units sold of spindle motors for HDDs decreased approximately 34.6% for 3Q compared to 2Q. The impact of foreign exchange rates decreased sales by approximately ¥100 million for 3Q compared to 2Q.

Operating profit of this category decreased 3.7% to ¥18,121 million for 3Q compared to 2Q. Operating profit ratio remained at the same level as 2Q due to the increase in sales of other small precision motors by successful launch of new products as well as thorough manufacturing cost improvements, despite substantial decline of sales of spindle motors for HDDs. The impact of foreign exchange rates decreased operating profit by approximately ¥400 million for 3Q compared to 2Q.

### Automotive products

(Yen in millions)

	For the three months ended		Increase or decrease	Ratio of change
	September 30, 2020	December 31, 2020		
Net sales to external customers	92,338	106,873	14,535	15.7%
Operating profit	4,655	7,677	3,022	64.9%
Operating profit ratio	5.0%	7.2%	-	-

Net sales of this category increased 15.7% to ¥106,873 million for 3Q compared to 2Q, mainly due to an increase in sales of automotive electronics components and electric power steering motors and other factors due to the rapid recovery of the automobile market. The fluctuations of the foreign currency exchange rates had a negative effect on net sales of this category by approximately ¥49 million for 3Q compared to 2Q.

Operating profit of this category increased 64.9% to ¥7,677 million for 3Q compared to 2Q. This was due to the effects of revenue growth, based on the break-even point that was thoroughly lowered through improvement of all manufacturing costs through WPR4 project while continually including advanced development costs for traction motor system (E-Axle) and others, whose demand is expanding rapidly. The fluctuations of the foreign exchange rates had a negative effect on operating profit of this category by approximately ¥100 million for 3Q compared to 2Q.

## Appliance, commercial and industrial products

(Yen in millions)

	For the three months ended		Increase or decrease	Ratio of change
	September 30, 2020	December 31, 2020		
Net sales to external customers	148,238	155,965	7,727	5.2%
Operating profit	13,055	14,198	1,143	8.8%
Operating profit ratio	8.8%	9.1%	-	-

Net sales of this category increased 5.2% to ¥155,965 million for 3Q compared to 2Q, mainly due to an increase in sales of motors and gears for transfer robots in the U.S. and Europe, and compressors for home appliances. The fluctuations of the foreign currency exchange rates had a negative effect on net sales of this category by approximately ¥1,800 million for 3Q compared to 2Q.

Operating profit of this category increased 8.8% to ¥14,198 million for 3Q compared to 2Q, mainly due to the increase in sales, manufacturing cost improvement and fixed cost rationalization and other factors. The fluctuations of the foreign currency exchange rates had a negative effect on operating profit of this category by approximately ¥300 million for 3Q compared to 2Q.

## Machinery

(Yen in millions)

	For the three months ended		Increase or decrease	Ratio of change
	September 30, 2020	December 31, 2020		
Net sales to external customers	38,921	36,866	(2,055)	(5.3)%
Operating profit	6,148	7,364	1,216	19.8%
Operating profit ratio	15.8%	20.0%	-	-

Net sales of this category decreased 5.3% to ¥36,866 million for 3Q compared to 2Q, due to a decrease in sales of LCD panel handling robots and others.

Operating profit of this category increased 19.8% to ¥7,364 million for 3Q compared to 2Q due to manufacturing cost improvement and fixed cost rationalization and other factors, despite the decrease in sales.

## Electronic and optical components

(Yen in millions)

	For the three months ended		Increase or decrease	Ratio of change
	September 30, 2020	December 31, 2020		
Net sales to external customers	15,521	16,074	553	3.6%
Operating profit	1,821	1,669	(152)	(8.3)%
Operating profit ratio	11.7%	10.4%	-	-

Net sales of this category increased 3.6% to ¥16,074 million for 3Q compared to 2Q and operating profit of this category decreased 8.3% to ¥1,669 million for 3Q compared to 2Q.

**Other products***(Yen in millions)*

	For the three months ended		Increase or decrease	Ratio of change
	September 30, 2020	December 31, 2020		
Net sales to external customers	856	929	73	8.5%
Operating profit	97	57	(40)	(41.2)%
Operating profit ratio	11.3%	6.1%	-	-

Net sales of this category increased 8.5% to ¥929 million for 3Q compared to 2Q and operating profit of this category decreased 41.2% to ¥57 million for 3Q compared to 2Q.

## (2) Financial Position

(Yen in millions)

	As of March 31, 2020	As of December 31, 2020	Increase or decrease
Total assets	2,122,493	2,113,427	(9,066)
Total liabilities	1,154,860	1,110,986	(43,874)
Total equity attributable to owners of the parent	947,290	982,396	35,106
Interest-bearing debt *1	599,951	559,530	(40,421)
Net interest-bearing debt *2	392,965	371,160	(21,805)
Debt ratio (%) *3	28.3	26.5	(1.8)
Debt to equity ratio (“D/E ratio”) (times) *4	0.63	0.57	(0.06)
Net D/E ratio (times) *5	0.41	0.38	(0.03)
Ratio of total equity attributable to owners of the parent to total assets (%) *6	44.6	46.5	1.9

(Notes) \*1. Interest-bearing debt: The sum of “short term borrowings”, “long term debt due within one year” and “long term debt” on the consolidated statements of financial position

\*2. Net interest-bearing debt: Interest-bearing debt less “cash and cash equivalents”

\*3. Debt ratio: Interest-bearing debt divided by total assets

\*4. D/E ratio: Interest-bearing debt divided by total equity attributable to owners of the parent

\*5. Net D/E ratio: Net interest-bearing debt divided by total equity attributable to owners of the parent

\*6. Ratio of total equity attributable to owners of the parent to total assets: Total equity attributable to owners of the parent divided by total assets

Total assets decreased ¥9,066 million to ¥2,113,427 million as of December 31, 2020 compared to March 31, 2020. This was mainly due to a decrease of ¥18,616 million in cash and cash equivalents. On the other hand, there were increases of ¥21,221 million in trade and other receivables, and ¥3,527 million in other financial assets.

Total liabilities decreased ¥43,874 million to ¥1,110,986 million as of December 31, 2020 compared to March 31, 2020. This was mainly due to a decrease of ¥40,421 million in interest-bearing debt. Specifically, short term borrowings decreased ¥29,087 million to ¥87,867 million, long term debt due within one year decreased ¥13,480 million to ¥98,394 million and long term debt increased ¥2,146 million to ¥373,269 million as of December 31, 2020 compared to March 31, 2020.

As a result, net interest-bearing debt decreased to ¥371,160 million as of December 31, 2020 from ¥392,965 million as of March 31, 2020. The debt ratio that includes lease liabilities decreased to 26.5% as of December 31, 2020 from 28.3% as of March 31, 2020. The D/E ratio decreased to 0.57 times as of December 31, 2020 from 0.63 times as of March 31, 2020. The net D/E ratio decreased to 0.38 times as of December 31, 2020 from 0.41 times as of March 31, 2020.

Total equity attributable to owners of the parent increased ¥35,106 million to ¥982,396 million as of December 31, 2020 compared to March 31, 2020. Ratio of total equity attributable to owners of the parent to total assets increased to 46.5% as of December 31, 2020 from 44.6% as of March 31, 2020. This was mainly due to an increase in retained earnings of ¥51,327 million, though there was a decrease in other components of equity of ¥10,804 million caused mainly by foreign currency translation adjustments.

---

NIDEC finalized the provisional accounting treatment for the business combination in the nine months ended December 31, 2020. Consolidated financial statements for the year ended March 31, 2020 reflect the revision of the initially allocated amounts of acquisition price as NIDEC finalized the provisional accounting treatment for the business combination.

## Overview of Cash Flow

(Yen in millions)

	For the nine months ended December 31,		Increase or decrease
	2019	2020	
Net cash provided by operating activities	132,227	146,169	13,942
Net cash used in investing activities	(301,662)	(77,231)	224,431
Free cash flow *1	(169,435)	68,938	238,373
Net cash (used in) provided by financing activities	156,672	(89,159)	(245,831)

(Note) \*1. Free cash flow: The sum of “net cash provided by operating activities” and “net cash used in investing activities”.

Cash flows from operating activities for this nine-month period came to a net cash inflow of ¥146,169 million. Compared to the same period of the prior year, the cash inflow from operating activities for this nine-month period increased ¥13,942 million. This increase was mainly due to increases in profit for the period of ¥33,659 million and in inventories net changes year on year of ¥9,395 million. On the other hand, there was a decrease in accounts receivable net changes year on year of ¥27,872 million.

Cash flows from investing activities for this nine-month period came to a net cash outflow of ¥77,231 million. Compared to the same period of the prior year, the net cash outflow from investing activities for this nine-month period decreased ¥224,431 million mainly due to decreases in acquisitions of business, net of cash acquired of ¥187,470 million, and in additions to property, plant and equipment of ¥37,713 million.

As a result, we had a positive free cash flow of ¥68,938 million for this nine-month period, an increase of ¥238,373 million compared to a negative free cash flow of ¥169,435 million for the same period of the prior year.

Cash flows from financing activities for this nine-month period came to a net cash outflow of ¥89,159 million. Compared to the same period of the prior year, the net cash outflow from financing activities for this nine-month period increased ¥245,831 million mainly due to decreases in proceeds from issuance of bonds of ¥150,000 million, and in short term borrowings net changes year on year of ¥106,823 million.

As a result of the foregoing factors and the impact of foreign exchange fluctuations, the balance of cash and cash equivalents as of December 31, 2020 decreased ¥18,616 million to ¥188,370 million from March 31, 2020. All the above amounts include discontinued operations.

### **(3) Explanation Regarding Future Forecast Information of Consolidated Financial Results**

The global economy is on a recovery track thanks to large-scale fiscal stimulus and the continuation of monetary easing policies, particularly in developed countries. While expectations are rising that the outbreak of the COVID-19 infection will be brought to an end by the start of vaccinations, the continuing spread of the COVID-19 in major regions of the world and the occurrence of variants continues to be a major risk factor for the global economy. In addition, the situation is expected to remain unpredictable due to risk factors such as the U.S.-China conflict and the policy trends of the new U.S. administration.

Under such an environment, as the business forecasts in the nine months ended December 31, 2020 was stronger than our expectations underlying our previous forecasts announced on October 26, 2020, we are revising our business forecasts for the year ending March 31, 2021.

The forecasts for the year ending March 31, 2021 described below are prepared based on an assumption that exchange rates are US\$1 = ¥105 and €1 = ¥117.

#### **Forecast of Consolidated Financial Performance for the Year Ending March 31, 2021**

Net sales	¥1,550,000 million	(101.0% compared to the previous fiscal year)
Operating profit	¥155,000 million	(142.8% compared to the previous fiscal year)
Profit before income taxes	¥150,000 million	(142.6% compared to the previous fiscal year)
Profit attributable to owners of the parent	¥120,000 million	(205.3% compared to the previous fiscal year)

(Notes) 1. Consolidated performance is based on IFRS.

2. The calculations for the conversion of Asian currencies into Japanese yen also used the exchange rates, US\$1 = ¥105 and €1 = ¥117.

#### **Cautionary Note Regarding Forward-Looking Statements**

Forward-looking statements, such as forecast of consolidated financial performance, stated in this document are based on information currently possessed by NIDEC or certain assumptions that NIDEC has deemed as rational. NIDEC cannot make any assurances that the contents mentioned in these forward-looking statements will ever materialize. Actual financial performance could be significantly different from NIDEC's expectations as a result of various factors.

## **2. Condensed Quarterly Consolidated Financial Statements and Other Information**

### **(1) Condensed Quarterly Consolidated Statements of Financial Position**

*(Yen in millions)*

	As of March 31, 2020	As of December 31, 2020
Assets		
Current assets		
Cash and cash equivalents	206,986	188,370
Trade and other receivables	394,259	415,480
Other financial assets	913	4,320
Income tax receivables	12,885	9,302
Inventories	278,185	273,289
Other current assets	40,309	41,145
Total current assets	933,537	931,906
Non-current assets		
Property, plant and equipment	633,604	634,799
Goodwill	310,487	307,260
Intangible assets	191,653	187,245
Investments accounted for using the equity method	3,294	2,794
Other investments	14,479	18,735
Other financial assets	6,888	7,008
Deferred tax assets	18,274	14,019
Other non-current assets	10,277	9,661
Total non-current assets	1,188,956	1,181,521
Total assets	2,122,493	2,113,427

*(Yen in millions)*

	As of March 31, 2020	As of December 31, 2020
<b>Liabilities</b>		
Current liabilities		
Short term borrowings	116,954	87,867
Long term debt due within one year	111,874	98,394
Trade and other payables	345,193	347,625
Other financial liabilities	9,109	6,977
Income tax payables	18,726	16,329
Provisions	30,430	28,469
Other current liabilities	64,884	65,683
Total current liabilities	697,170	651,344
Non-current liabilities		
Long term debt	371,123	373,269
Other financial liabilities	4,085	1,968
Retirement benefit liabilities	31,077	32,026
Provisions	942	719
Deferred tax liabilities	45,830	46,430
Other non-current liabilities	4,633	5,230
Total non-current liabilities	457,690	459,642
Total liabilities	1,154,860	1,110,986
<b>Equity</b>		
Common stock	87,784	87,784
Additional paid-in capital	114,754	109,445
Retained earnings	924,293	975,620
Other components of equity	(115,791)	(126,595)
Treasury stock	(63,750)	(63,858)
Total equity attributable to owners of the parent	947,290	982,396
Non-controlling interests	20,343	20,045
Total equity	967,633	1,002,441
Total liabilities and equity	2,122,493	2,113,427

**(2) Condensed Quarterly Consolidated Statements of Income  
and Condensed Quarterly Consolidated Statements of Comprehensive Income**

For the nine month ended December 31, 2019 and 2020

**Condensed Quarterly Consolidated Statements of Income**

*(Yen in millions)*

	For the nine months ended December 31,	
	2019	2020
Continuing operations		
Net Sales	1,159,608	1,184,991
Cost of sales	(902,363)	(917,787)
Gross profit	257,245	267,204
Selling, general and administrative expenses	(105,607)	(102,027)
Research and development expenses	(58,434)	(49,642)
Operating profit	93,204	115,535
Financial income	7,861	3,133
Financial expenses	(7,243)	(4,771)
Derivative gain (loss)	(783)	(1,181)
Foreign exchange differences	1,242	(2,777)
Share of net profit (loss) from associate accounting using the equity method	(1,231)	(599)
Profit before income taxes	93,050	109,340
Income tax expenses	(23,190)	(24,820)
Profit for the period from continuing operations	69,860	84,520
Discontinued operations		
Loss for the period from discontinued operations	(19,131)	(132)
Profit for the period	50,729	84,388
Profit for the period attributable to:		
Owners of the parent	49,326	83,636
Non-controlling interests	1,403	752
Profit for the period	50,729	84,388

**Condensed Quarterly Consolidated Statements of Comprehensive Income**
*(Yen in millions)*

	For the nine months ended December 31,	
	2019	2020
Profit for the period	50,729	84,388
Other comprehensive income, net of taxation		
Items that will not be reclassified to net profit or loss:		
Remeasurement of defined benefit plans	(928)	(111)
Fair value movements on FVTOCI equity financial assets	1,444	1,995
Items that may be reclassified to net profit or loss:		
Foreign currency translation adjustments	(18,494)	(16,374)
Effective portion of net changes in fair value of cash flow hedges	342	6,221
Fair value movements on FVTOCI debt financial assets	3	6
Total other comprehensive income for the period, net of taxation	(17,633)	(8,263)
Comprehensive income for the period	33,096	76,125
Comprehensive income for the period attributable to:		
Owners of the parent	32,224	74,727
Non-controlling interests	872	1,398
Comprehensive income for the period	33,096	76,125

For the three months ended December 31, 2019 and 2020

**Condensed Quarterly Consolidated Statements of Income**

*(Yen in millions)*

	For the three months ended December 31,	
	2019	2020
Continuing operations		
Net Sales	408,331	433,197
Cost of sales	(319,590)	(332,708)
Gross profit	88,741	100,489
Selling, general and administrative expenses	(35,943)	(35,734)
Research and development expenses	(21,381)	(18,400)
Operating profit	31,417	46,355
Financial income	1,811	903
Financial expenses	(1,729)	(1,569)
Derivative gain (loss)	947	(561)
Foreign exchange differences	(2,288)	(1,474)
Share of net profit (loss) from associate accounting using the equity method	(438)	(319)
Profit before income taxes	29,720	43,335
Income tax expenses	(8,231)	(8,253)
Profit for the period from continuing operations	21,489	35,082
Discontinued operations		
Profit (loss) for the period from discontinued operations	824	(33)
Profit for the period	22,313	35,049
Profit for the period attributable to:		
Owners of the parent	22,099	34,853
Non-controlling interests	214	196
Profit for the period	22,313	35,049

## Condensed Quarterly Consolidated Statements of Comprehensive Income

(Yen in millions)

	For the three months ended December 31,	
	2019	2020
Profit for the period	22,313	35,049
Other comprehensive income, net of taxation		
Items that will not be reclassified to net profit or loss:		
Remeasurement of defined benefit plans	44	(90)
Fair value movements on FVTOCI equity financial assets	1,452	1,517
Items that may be reclassified to net profit or loss:		
Foreign currency translation adjustments	30,929	(3,011)
Effective portion of net changes in fair value of cash flow hedges	1,457	2,125
Fair value movements on FVTOCI debt financial assets	(1)	(19)
Total other comprehensive income for the period, net of taxation	33,881	522
Comprehensive income for the period	56,194	35,571
Comprehensive income for the period attributable to:		
Owners of the parent	55,092	34,913
Non-controlling interests	1,102	658
Comprehensive income for the period	56,194	35,571

### (3) Condensed Quarterly Consolidated Statements of Changes in Equity

For the nine months ended December 31, 2019

(Yen in millions)

	Total equity attributable to owners of the parent						Non-controlling interests	Total equity
	Common Stock	Additional paid-in capital	Retained earnings	Other components of equity	Treasury stock	Total		
Balance at April 1, 2019	87,784	118,314	900,768	(64,775)	(45,296)	996,795	22,834	1,019,629
Changes in accounting policies			(407)			(407)		(407)
Balance after restatement	87,784	118,314	900,361	(64,775)	(45,296)	996,388	22,834	1,019,222
Comprehensive income								
Profit for the period			49,326			49,326	1,403	50,729
Other comprehensive income				(17,102)		(17,102)	(531)	(17,633)
Total comprehensive income						32,224	872	33,096
Transactions with owners directly recognized in equity:								
Purchase of treasury stock					(21)	(21)	-	(21)
Dividends paid to the owners of the parent			(32,372)			(32,372)	-	(32,372)
Dividends paid to non-controlling interests						-	(744)	(744)
Share-based payment transactions		202				202	-	202
Transfer to retained earnings			463	(463)		-	-	-
Changes in equity by purchase of shares of consolidated subsidiaries		(2,133)				(2,133)	492	(1,641)
Other		7	(823)	(1)	4	(813)	167	(646)
Balance at December 31, 2019	87,784	116,390	916,955	(82,341)	(45,313)	993,475	23,621	1,017,096

For the nine months ended December 31, 2020

(Yen in millions)

	Total equity attributable to owners of the parent						Non-controlling interests	Total equity
	Common Stock	Additional paid-in capital	Retained earnings	Other components of equity	Treasury stock	Total		
Balance at April 1, 2020	87,784	114,754	924,293	(115,791)	(63,750)	947,290	20,343	967,633
Comprehensive income								
Profit for the period			83,636			83,636	752	84,388
Other comprehensive income				(8,909)		(8,909)	646	(8,263)
Total comprehensive income						74,727	1,398	76,125
Transactions with owners directly recognized in equity:								
Purchase of treasury stock					(116)	(116)	-	(116)
Dividends paid to the owners of the parent			(35,145)			(35,145)	-	(35,145)
Dividends paid to non-controlling interests						-	(645)	(645)
Share-based payment transactions		144				144	-	144
Transfer to retained earnings			1,895	(1,895)		-	-	-
Changes in equity by purchase of shares of consolidated subsidiaries		(5,453)				(5,453)	(1,144)	(6,597)
Other			941		8	949	93	1,042
Balance at December 31, 2020	87,784	109,445	975,620	(126,595)	(63,858)	982,396	20,045	1,002,441

**(4) Condensed Quarterly Consolidated Statements of Cash Flows***(Yen in millions)*

	For the nine months ended December 31,	
	2019	2020
Cash flows from operating activities:		
Profit for the period from continuing operations	69,860	84,520
Profit (loss) for the period from discontinued operations	(19,131)	(132)
Profit for the period	50,729	84,388
Adjustments to reconcile profit for the period to net cash provided by operating activities		
Depreciation and amortization	63,233	72,171
Loss (gain) from sales, disposal or impairment of property, plant and equipment	846	1,975
Loss from sales of discontinued operations	17,591	132
Financial expenses (income)	(778)	1,627
Share of net loss (profit) from associate accounting using the equity method	1,231	599
Deferred income taxes	4,633	2,030
Current income taxes	20,165	22,790
Foreign currency adjustments	1,390	(8,655)
Increase (decrease) in retirement benefit liability	1,392	1,195
Decrease (increase) in accounts receivable	2,922	(24,950)
Decrease (increase) in inventories	(8,610)	785
Increase (decrease) in accounts payable	10,833	30,026
Other, net	(13,785)	(15,095)
Interests and dividends received	7,201	2,670
Interests paid	(5,991)	(3,973)
Income taxes paid	(20,775)	(21,546)
Net cash provided by operating activities	132,227	146,169

(Yen in millions)

For the nine months ended December 31,

	2019	2020
Cash flows from investing activities:		
Additions to property, plant and equipment	(103,762)	(66,049)
Proceeds from sales of property, plant and equipment	1,490	2,345
Additions to intangible assets	(8,399)	(10,020)
Proceeds from sales of discontinued operations	5,448	2,637
Acquisitions of business, net of cash acquired	(192,921)	(5,451)
Other, net	(3,518)	(693)
Net cash used in investing activities	(301,662)	(77,231)
Cash flows from financing activities:		
Increase (decrease) in short term borrowings	76,625	(30,198)
Proceeds from issuance of long term debt	64	-
Repayments of long term debt	(20,463)	(18,975)
Proceeds from issuance of bonds	200,000	50,000
Redemption of bonds	(65,000)	(50,000)
Payments for acquisition of interests in subsidiaries from noncontrolling interests	(2,583)	(5,311)
Purchase of treasury stock	(21)	(116)
Dividends paid to the owners of the parent	(32,372)	(35,145)
Other, net	422	586
Net cash (used in) provided by financing activities	156,672	(89,159)
Effect of exchange rate changes on cash and cash equivalents	(9,690)	1,605
Net increase (decrease) in cash and cash equivalents	(22,453)	(18,616)
Cash and cash equivalents at beginning of period	242,267	206,986
Cash and cash equivalents at end of period	219,814	188,370

## **(5) Notes to Condensed Quarterly Consolidated Financial Statements**

### **Notes Regarding Going Concern Assumption**

Not applicable.

## **Notes to Condensed Quarterly Consolidated Financial Statements**

### **1. Reporting entity**

Nidec Corporation (the “Company”) is a corporation located in Japan, whose shares are listed on the Tokyo Stock Exchange.

The registered addresses of headquarters and principal business offices are available on the Company’s website (<https://www.nidec.com/en/>).

Condensed quarterly consolidated financial statements as of December 31, 2020 and for the nine months then ended consist of the Company and its consolidated subsidiaries (“NIDEC”) and interests in associates of NIDEC.

NIDEC mainly designs, develops, produces, and sells products as described below:

- 1) Small precision motors, which include spindle motors for hard disk drives, brushless motors, fan motors, vibration motors, brush motors and motor applications.
- 2) Automotive products, which include automotive motors and components.
- 3) Appliance, commercial and industrial products, which include home appliance, commercial and industrial motors and related products.
- 4) Machinery, which includes industrial robots, card readers, test systems, press machines and power transmission drives.
- 5) Electronic and optical components, which include switches, trimmer potentiometers, lens units and camera shutters.
- 6) Others, which include services.

### **2. Basis of preparation**

#### **(1) Compliance with International Financial Reporting Standards (IFRS)**

The condensed quarterly consolidated financial statements of NIDEC have been prepared in accordance with IAS 34 “Interim Financial Reporting” pursuant to the provision of article 93 of Regulations for Quarterly Consolidated Financial Statements, as the Company meets the criteria of a “Designated IFRS Specified Company” defined in article 1-2 of the regulations.

The condensed quarterly consolidated financial statements do not include all the information that must be disclosed in the annual consolidated financial statements, and therefore should be used in conjunction with the consolidated financial statements for the year ended March 31, 2020.

#### **(2) Basis of measurement**

The condensed quarterly consolidated financial statements have been prepared on a historical cost basis, except for some assets and liabilities, including derivative and other financial instruments measured at fair value.

#### **(3) Presentation currency and level of rounding**

The condensed quarterly consolidated financial statements are presented in Japanese Yen, which is also the Company’s functional currency, and figures are rounded to the nearest million yen, unless otherwise indicated.

### **3. Significant accounting policies**

Significant accounting policies adopted in preparation of the condensed quarterly consolidated financial statements are consistent with those used in the preparation of the NIDEC's annual consolidated financial statements for the year ended March 31, 2020.

Income taxes for the nine months ended December 31, 2020 are computed using the estimated annual effective tax rate.

### **4. Significant accounting estimates, judgments and assumptions**

The preparation of the condensed quarterly consolidated financial statements requires management to make estimates, judgments and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the end of the reporting period and the reported amounts of income and expenses during the reporting period. Actual results may differ from those estimates.

The estimates and the assumptions are reviewed on an ongoing basis, and the effects resulting from the revisions of accounting estimates are recognized in the period in which the estimates are revised and in future periods.

Significant accounting estimates and judgments that accompany estimates for the condensed quarterly consolidated financial statements as of December 31, 2020 are same as those estimates and judgments for the consolidated financial statements for the year ended March 31, 2020.

### **5. Business combinations**

NIDEC adopts the provisions of IFRS 3 "Business Combinations".

During the three months ended June 30, 2020, NIDEC completed its valuation of the assets acquired and the liabilities assumed upon the acquisition of the compressor business ("Embraco") and Roboteq, Inc. in the previous fiscal year. In addition, during the three months ended September 30, 2020, NIDEC completed its valuation of the assets acquired and the liabilities assumed upon the acquisition of OMRON Automotive Electronics Co. Ltd. (currently, Nidec Mobility Corporation) in the previous fiscal year. NIDEC's consolidated financial statements for the year ended March 31, 2020 reflect the revision of the initially allocated amounts of acquisition price as NIDEC finalized the provisional accounting treatment for the business combination.

Of the assets acquired and the liabilities assumed upon the acquisitions of companies in the nine months ended December 31, 2020, the assets and liabilities which are currently under evaluation have been recorded on NIDEC's consolidated statements of financial position based on provisional management estimation as of December 31, 2020.

### 3. Others

#### (1) Quarterly Financial Data for the three months ended December 31, 2020 and September 30, 2020 and June 30, 2020

(Yen in millions)

	For the three months ended		
	June 30, 2020	September 30, 2020	December 31, 2020
Net sales	336,876	414,918	433,197
Operating profit	27,793	41,387	46,355
Profit before income taxes	27,410	38,595	43,335
Profit for the period	20,387	28,952	35,049
Profit attributable to owners of the parent	20,058	28,725	34,853

#### (2) Information by Product Category

For the nine months ended December 31, 2019

(Yen in millions)

	Small precision motors	Automotive Products	Appliance, commercial and industrial products	Machinery	Electronic and optical components	Others	Total	Eliminations/ Corporate	Consolidated
Net sales:									
External sales	334,932	243,021	417,580	115,213	45,400	3,462	1,159,608	-	1,159,608
Intersegment	4,473	859	4,174	10,122	4,746	1,408	25,782	(25,782)	-
Total	339,405	243,880	421,754	125,335	50,146	4,870	1,185,390	(25,782)	1,159,608
Operating expenses	298,868	225,962	394,616	108,124	46,801	4,360	1,078,731	(12,327)	1,066,404
Operating profit	40,537	17,918	27,138	17,211	3,345	510	106,659	(13,455)	93,204

For the nine months ended December 31, 2020

(Yen in millions)

	Small precision motors	Automotive Products	Appliance, commercial and industrial products	Machinery	Electronic and optical components	Others	Total	Eliminations/ Corporate	Consolidated
Net sales:									
External sales	339,952	256,008	429,299	111,516	45,681	2,535	1,184,991	-	1,184,991
Intersegment	2,434	943	5,042	6,938	3,027	631	19,015	(19,015)	-
Total	342,386	256,951	434,341	118,454	48,708	3,166	1,204,006	(19,015)	1,184,991
Operating expenses	291,166	244,877	398,121	98,761	43,722	2,928	1,079,575	(10,119)	1,069,456
Operating profit	51,220	12,074	36,220	19,693	4,986	238	124,431	(8,896)	115,535

For the three months ended December 31, 2019

(Yen in millions)

	Small precision motors	Automotive Products	Appliance, commercial and industrial products	Machinery	Electronic and optical components	Others	Total	Eliminations/Corporate	Consolidated
Net sales:									
External sales	115,122	92,189	147,000	38,233	14,595	1,192	408,331	-	408,331
Intersegment	1,211	54	1,566	2,561	1,613	440	7,445	(7,445)	-
Total	116,333	92,243	148,566	40,794	16,208	1,632	415,776	(7,445)	408,331
Operating expenses	100,785	87,907	140,043	34,772	15,251	1,454	380,212	(3,298)	376,914
Operating profit	15,548	4,336	8,523	6,022	957	178	35,564	(4,147)	31,417

For the three months ended December 31, 2020

(Yen in millions)

	Small precision motors	Automotive Products	Appliance, commercial and industrial products	Machinery	Electronic and optical components	Others	Total	Eliminations/Corporate	Consolidated
Net sales:									
External sales	116,490	106,873	155,965	36,866	16,074	929	433,197	-	433,197
Intersegment	857	349	2,343	2,585	1,214	213	7,561	(7,561)	-
Total	117,347	107,222	158,308	39,451	17,288	1,142	440,758	(7,561)	433,197
Operating expenses	99,226	99,545	144,110	32,087	15,619	1,085	391,672	(4,830)	386,842
Operating profit	18,121	7,677	14,198	7,364	1,669	57	49,086	(2,731)	46,355

(Notes) 1. Product categories are classified based on similarities in product type, product attributes, and production and sales methods.

2. Major products of each product category:

- (1) Small precision motors: Spindle motors for HDDs, brushless motors, fan motors, vibration motors, brush motors and motor applications, etc.
- (2) Automotive products: Automotive motors and components.
- (3) Appliance, commercial and industrial products: Home appliance, commercial and industrial motors and related products.
- (4) Machinery: Industrial robots, card readers, test systems, press machines and power transmission drives, etc.
- (5) Electronic and optical components: Switches, trimmer potentiometers, lens units and camera shutters, etc.
- (6) Others: Services, etc.

**(3) Sales by Geographic Segment***(Yen in millions)*

	For the nine months ended December 31,				Increase or decrease	
	2019		2020			
	Amounts	%	Amounts	%	Amounts	%
Japan	208,340	18.0	193,796	16.4	(14,544)	(7.0)
U.S.A.	220,916	19.1	236,525	20.0	15,609	7.1
Singapore	27,071	2.3	23,319	2.0	(3,752)	(13.9)
Thailand	90,927	7.8	101,126	8.4	10,199	11.2
Germany	91,453	7.9	72,366	6.1	(19,087)	(20.9)
China	276,860	23.9	320,608	27.1	43,748	15.8
Others	244,041	21.0	237,251	20.0	(6,790)	(2.8)
Total	1,159,608	100.0	1,184,991	100.0	25,383	2.2

*(Yen in millions)*

	For the three months ended December 31,				Increase or decrease	
	2019		2020			
	Amounts	%	Amounts	%	Amounts	%
Japan	71,601	17.5	68,765	15.9	(2,836)	(4.0)
U.S.A.	76,148	18.7	84,603	19.5	8,455	11.1
Singapore	9,180	2.2	3,127	0.7	(6,053)	(65.9)
Thailand	31,244	7.7	32,658	7.5	1,414	4.5
Germany	28,539	7.0	27,558	6.4	(981)	(3.4)
China	102,079	25.0	124,302	28.7	22,223	21.8
Others	89,540	21.9	92,184	21.3	2,644	3.0
Total	408,331	100.0	433,197	100.0	24,866	6.1

(Note) The sales are classified by domicile of the seller, and the figures exclude intra-segment transactions.

**(4) Sales by Region***(Yen in millions)*

	For the nine months ended December 31,				Increase or decrease	
	2019		2020			
	Amounts	%	Amounts	%	Amounts	%
North America	247,888	21.4	253,632	21.4	5,744	2.3
Asia	537,316	46.3	579,690	48.9	42,374	7.9
Europe	196,830	17.0	185,263	15.7	(11,567)	(5.9)
Others	30,792	2.6	29,643	2.5	(1,149)	(3.7)
Overseas total	1,012,826	87.3	1,048,228	88.5	35,402	3.5
Japan	146,782	12.7	136,763	11.5	(10,019)	(6.8)
Total	1,159,608	100.0	1,184,991	100.0	25,383	2.2

*(Yen in millions)*

	For the three months ended December 31,				Increase or decrease	
	2019		2020			
	Amounts	%	Amounts	%	Amounts	%
North America	85,626	21.0	90,798	20.9	5,172	6.0
Asia	190,932	46.8	209,077	48.3	18,145	9.5
Europe	67,872	16.6	71,408	16.5	3,536	5.2
Others	13,070	3.2	12,218	2.8	(852)	(6.5)
Overseas total	357,500	87.6	383,501	88.5	26,001	7.3
Japan	50,831	12.4	49,696	11.5	(1,135)	(2.2)
Total	408,331	100.0	433,197	100.0	24,866	6.1

(Note) The sales are classified by domicile of the buyer, and the figures exclude intra-segment transactions.



## 4. Overview of Consolidated Financial Results

January 25, 2021

### (1) Summary of Consolidated Financial Performance

(Yen in millions)

	For the nine months ended December 31, 2019	For the nine months ended December 31, 2020	Increase or decrease	For the three months ended December 31, 2019	For the three months ended December 31, 2020	Increase or decrease
Net Sales	1,159,608	1,184,991	2.2 %	408,331	433,197	6.1 %
Operating profit	93,204 8.0 %	115,535 9.7 %	24.0 %	31,417 7.7 %	46,355 10.7 %	47.5 %
Profit before income taxes	93,050 8.0 %	109,340 9.2 %	17.5 %	29,720 7.3 %	43,335 10.0 %	45.8 %
Profit attributable to owners of the parent	49,326 4.3 %	83,636 7.1 %	69.6 %	22,099 5.4 %	34,853 8.0 %	57.7 %
Earnings per share attributable to owners of the parent - basic (Yen)	83.80	142.79		37.55	59.50	
Earnings per share attributable to owners of the parent - diluted (Yen)	-	-		-	-	

### (2) Summary of Consolidated Financial Position and Cash Flows

(Yen in millions)

	As of December 31, 2019	As of December 31, 2020	As of March 31, 2020
Total assets	2,214,301	2,113,427	2,122,493
Total equity attributable to owners of the parent	993,475	982,396	947,290
Ratio of total equity attributable to owners of the parent to total asset	44.9%	46.5%	44.6%
	For the nine months ended December 31, 2019	For the nine months ended December 31, 2020	For the year ended March 31, 2020
Net cash provided by operating activities	132,227	146,169	168,049
Net cash used in investing activities	(301,662)	(77,231)	(311,513)
Net cash (used in) provided by financing activities	156,672	(89,159)	128,546
Cash and cash equivalents at end of period	219,814	188,370	206,986

### (3) Dividends

(Yen)

	3rd quarter end	Fiscal year end	Total
Year ended March 31, 2020 (actual)	55.00	60.00	115.00
Year ending March 31, 2021 (actual)	30.00	-	-
Year ending March 31, 2021 (forecast)	-	30.00	60.00

### (4) Scope of Consolidation and Application of the Equity Method

Number of consolidated subsidiaries	333
Number of associates accounted for under the equity method	3

	Change from March 31, 2020	Change from December 31, 2019
Number of companies newly consolidated	5	10
Number of companies excluded from consolidation	4	5
Number of companies newly accounted for by the equity method	-	-
Number of companies excluded from accounting by the equity method	1	1

(Notes) 1. The amounts of percentage in “(1) Summary of Consolidated Financial Performance” represent percentage of sales.

2. “Earnings per share attributable to owners of the parent-basic” and “Earnings per share attributable to owners of the parent-diluted” have been calculated based on figures of “Profit attributable to owners of the parent”.

3. NIDEC finalized the provisional accounting treatment for the business combination in the nine months ended December 31, 2020.

Condensed quarterly consolidated financial statements and consolidated financial statements for the year ended March 31, 2020 reflect the revision of the initially allocated amounts of acquisition price as NIDEC finalized the provisional accounting treatment for the business combination.

4. From the three months ended June 30, 2019, the business of compressor for refrigerator of Secop has been classified as discontinued operations. As a result, the amounts of net sales, operating profit and profit before income taxes no longer include discontinued operations, presenting only the amounts for continuing operations.

5. NIDEC implemented a two-for-one stock split on our common stock effective April 1, 2020. Earnings per share attributable to owners of the parent-basic and earnings per share attributable to owners of the parent-diluted were calculated on the assumption that the relevant stock split had been implemented at the beginning of the previous fiscal year ended March 31, 2020. On the other hand, we described actual amount of dividends before the stock split for the year ended March 31, 2020.