## 1. Financial Highlights

(Yen in millions)	FY2005			FY2006				FY2007		FY2008		
(Terriir millions)	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year
Net Sales	243,658	267,931	511,589	291,102	323,549	614,651	356,071	372,685	728,756	365,220	248,238	613,458
Operating Income	25,771	29,734	55,505	32,514	33,422	65,936	34,419	43,123	77,542	40,778	11,028	51,806
(Operating Income Ratio)	10.6%	11.1%	10.8%	11.2%	10.3%	10.7%	9.7%	11.6%	10.6%	11.2%	4.4%	8.4%
Income Before Taxes	30,352	35,803	66,155	33,162	34,452	67,614	31,922	32,333	64,255	43,381	3,648	47,029
Net Income	20,401	20,548	40,949	20,776	19,156	39,932	20,357	20,799	41,156	27,840	513	28,353
EPS (Yen)	285.66	<b>*</b> 142.64	285.47	143.65	132.38	276.03	140.50	143.50	284.00	192.06	5.36	197.42
Dividend per share (Yen)	25.00	<b>*</b> 20.00	45.00	20.00	25.00	45.00	25.00	30.00	55.00	30.00	30.00	60.00

 $^{\star}$  A two-for-one stock split on the Company's common stock was implemented on November 18, 2005

(Ven in milliane)		FY2	006			FY2	.007		FY2008			
(Yen in millions)	10	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Net Sales	141,095	150,007	156,015	167,534	169,244	186,827	193,150	179,535	174,947	190,273	141,186	107,052
Operating Income	15,397	17,117	17,180	16,242	15,342	19,077	23,118	20,005	18,392	22,386	10,038	990
(Operating Income Ratio)	10.9%	11.4%	11.0%	9.7%	9.1%	10.2%	12.0%	11.1%	10.5%	11.8%	7.1%	0.9%
Income Before Taxes	14,591	18,571	18,221	16,231	16,850	15,072	22,193	10,140	23,083	20,298	-2,078	5,726
Net Income	8,849	11,927	9,299	9,857	11,116	9,241	13,946	6,853	15,109	12,731	-4,777	5,290
EPS (Yen)	61.19	82.46	64.28	68.10	76.75	63.76	96.22	47.28	104.24	87.82	-33.16	37.67

<sup>\*\*</sup>Note) Nidec Group discontinued its optical pickup business as of December 31, 2008. In accordance with the SFAS No.144, the optical pickup business has been reclassified as discontinued operations in 3QFY2008 consolidated financial statements. In this sheet relevant prior-period numbers have been retrospectively restated to reflect this reclassification.

## 2. Business Segment Results (Net Sales & Operating Profit)

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(Yen in millions)		FY2005			FY2006				FY2007		FY2008		
(Terriir millions)		1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year
Small Precision Motors	Sales	130,388	143,371	273,759	152,501	165,480	317,981	188,307	197,375	385,682	189,943	124,130	314,073
Small Precision Motors	OP	16,986	18,592	35,578	19,508	22,499	42,007	22,950	27,981	50,931	26,475	9,642	36,117
Mid-size Motors	Sales	17,957	19,810	37,767	22,285	35,104	57,389	47,673	48,704	96,377	47,602	29,554	77,156
IVIIU-SIZE IVIOLOI S	OP	-1,076	-787	-1,863	152	410	562	1,083	1,555	2,638	1,191	-1,729 31,483	-538
Mashinan	Sales	33,908	39,335	73,243	43,730	39,214	82,944	34,969	38,284	73,253	40,607	31,483	72,090
Machinery	OP	4,434	6,677	11,111	8,655	6,928	15,583	5,521	6,167	11,688	6,177	2,264	8,441
Electronic & Optical	Sales	50,672	52,850	103,522	59,779	69,857	129,636	72,477	73,419	145,896	71,514	51,038	122,552
Components	OP	6,000	5,801	11,801	4,831	5,156	9,987	6,308	7,433	13,741	7,444	1,806	9,250
Others	Sales	10,733	12,565	23,298	12,807	13,895	26,702	12,645	14,903	27,548	15,554	12,033	27,587
Ollicia	OP	949	1,125	2,074	1,531	1,145	2,676	655	1,389	2,044	1,410	2nd Half 124,130 9,642 29,554 -1,729 31,483 2,264 51,038 1,806	1,941
Eliminations/Corporate	OP	(1,522)	(1,674)	(3,196)	(2,163)	(2,716)	(4,879)	(2,098)	(1,402)	(3,500)	(1,919)	(1,486)	(3,405)

(Yen in millions)			FY2	006			FY2	1007		FY2008				
(Terriir millions)		10	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	
Small Precision Motors	Sales	72,101	80,400	83,302	82,178	85,351	102,956	107,019	90,356	87,675	102,268	68,633	55,497	
Small Precision Motors	OP	9,130	10,378	11,128	11,371	10,125	12,825	14,849	13,132	11,636	14,839	7,409	2,233	
Mid-size Motors	Sales	11,672	10,613	11,699	23,405	25,213	22,460	23,268	25,436	25,620	21,982	15,898	13,656	
IVIIU-SIZE IVIOLOI S	OP	246	-94	383	27	541	542	652	903	954	237	-834	-895	
Machinery	Sales	22,166	21,564	19,743	19,471	17,179	17,790	18,161	20,123	18,735	21,872	19,714	11,769	
IVIaci III lei y	OP	4,059	4,596	3,219	3,709	2,570	2,951	3,079	3,088	2,856	3,321	2,014	250	
Electronic & Optical	Sales	28,955	30,824	34,518	35,339	35,162	37,315	37,578	35,841	35,400	36,114	29,784	21,254	
Components	OP	2,293	2,538	2,662	2,494	2,982	3,326	3,987	3,446	3,381	4,063	1,941	-135	
Others	Sales	6,201	6,606	6,753	7,141	6,339	6,306	7,124	7,779	7,517	8,037	7,157	4,876	
Ollicis	OP	689	842	850	295	297	358	951	438	544	866	68,633 7,409 15,898 -834 19,714 2,014 29,784 1,941	175	
Eliminations/Corporate	OP	(1,020)	(1,143)	(1,062)	(1,654)	(1,173)	(925)	(400)	(1,002)	(979)	(940)	(848)	(638)	

<sup>\*\*</sup>Note) Nidec Group discontinued its optical pickup business as of December 31, 2008. In accordance with the SFAS No.144, the optical pickup business has been reclassified as discontinued operations in 3QFY2008 consolidated financial statements. In this sheet relevant prior-period numbers have been retrospectively restated to reflect this reclassification.

## 3. Capital Expenditure, Depreciation, R&D

(Yen in millions)	FY2005			FY2006				FY2007		FY2008		
(Terrin millions)	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year	1st Half	2nd Half	Full Year
Capital Expenditure	20,534	25,038	45,572	22,144	18,466	40,610	16,220	18,579	34,799	22,758	14,164	36,922
Depreciation	11,724	13,881	25,605	13,464	16,200	29,664	18,514	18,614	37,128	17,170	15,697	32,867
R & D	14.236	14.996	29.232	15,688	17.067	32.755	15.128	14.972	30.100	14.727	12.237	26.964